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DIARY NOTES

DD/S *W*

17 December 1964

1. At the Executive Committee Meeting this morning:

a. The Director said that he wanted to have a very small luncheon for John Macy tomorrow, during the course of and immediately after which he thought we should brief him on our 100 Universities' Program, our relations with the Peace Corps, the briefings which DD/I has been giving to private industry, etc. The Director, General Carter, Mr. Kirkpatrick, and Emmett Echols will attend the luncheon. (I alerted Emmett to be prepared to give a five-minute presentation on our 100 Universities' Program. Kirk will arrange the other briefings.)

b. The Director said that he had given some further thought to Russ Blandford's suggestion that the House Armed Services Committee be given more information about operational successes and his interest in having the Committee visit [REDACTED]. The Director said that he wanted to pursue this but that as a practical matter we might as well recognize that we would never get the Committee to take the time to go to [REDACTED]. Therefore, he asked that a ten-minute film of [REDACTED] and possibly other Support facilities be prepared for showing to the Committee. He planned that this film would be followed by a briefing by Dick Helms in which he would cite a dozen or more of our conspicuously outstanding operational successes. (I levied the requirement to produce the movie on Matt Baird and told him to let me know as soon as he has formulated some ideas so that I can arrange for the two of us to discuss the program with Mr. Kirkpatrick.)

c. The Director also said that he is a personal friend of and has high regard for the new Secretary of Commerce John Connor and that he wants the Agency to develop much closer liaison with the Department of Commerce. (I later learned that Mr. Connor is a close personal friend of Emmett Echols.)

2. After the Executive Committee Meeting this morning Mr. Kirkpatrick advised me that it had been decided that the Agency would make no contribution to the National Aeronautic Association. After advising [REDACTED] of the Office of Operations of this decision and ascertaining his wishes, I undertook to advise [REDACTED] of this decision.

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3. Mr. Kirkpatrick said that, following a conversation with Dr. Tietjen yesterday, he would like to explore the possibility of building a swimming pool on Agency property which would be financed by employee contributions. I told him that I thought this was not very practicable and guessed that it would cost \$200,000 and would, for example, require a contribution of \$100 from 2,000 employees, which I thought would not be forthcoming. In addition, there would be the cost of maintaining and operating the pool. I suggested that as an alternative we seek Congressional approval at our earliest opportunity for the construction of a gymnasium which would include an indoor, heated swimming pool. Again I guessed that this would cost half a million dollars. Kirk approved of this idea. (I will now talk to John Clarke and others about how soon this might be cranked into the budget, although I am not very optimistic about it.)

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4. Bob Bannerman, [REDACTED] and I met with Paul Borel to discuss the philosophy and policy regarding management of the Support positions in the DD/I area. It was obvious that Paul wanted to have his cake and eat it too by unloading people they don't want and at the same time arranging for the assignment of DD/I careerists to the vacancies thereby created. I think that I made it clear to him that, while we have plenty of flexibility in our soul and would proceed with this program with some caution, this kind of maneuvering would not be acceptable. I emphasized that I did not anticipate any changes at the moment and that I thought future changes would come about very slowly. I said that I thought it would take five years to really integrate DD/I with the rest of the Support career management program.

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5. [REDACTED] and I met with Emmett Echols to discuss his role on the Training Selection Board. I gathered from Emmett that the selection of DD/S participants in the Midcareer Course still leaves something to be desired and that some of the people who are being selected really do not have the intellectual capacity to participate in and benefit properly from attending the core course. I told Emmett that I was in complete sympathy with Matt Baird's views on this subject and that I wanted him to make sure that our people do measure up. (I think that there is still a good deal of misunderstanding about the selection of personnel to participate in this program, and to this end sometime during January I want Matt Baird to give a presentation to the DD/S Office Heads on the purpose of the program, its content, and the types of individuals to be selected for participation in it.)

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6. [REDACTED] who worked for me in [REDACTED] a number of years ago and has been in DD/P for the past several years, was in to say good-by. He is resigning to join a management consulting firm in Alexandria. He is leaving the Agency on very friendly terms and might even want to return

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25X1A9a some day. Among other things he urged that serious consideration be given to maintaining contact with ex-Agency employees. I don't know about [REDACTED] record with DD/P, but I suspect that he probably was not regarded as a heavyweight.

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25X9A2 7. I telephoned John Clarke and obtained his agreement that he would take no action on the DD/S paper requesting that eighteen language training slots be converted to a project until I have a chance to tell him my plans for those slots. [REDACTED] had in mind adding them to our JOT authorization. I told John that this would be quite unacceptable to me since it would merely add to my workload and would give me no relief of any kind in other areas, such as more instructors for the JOT Program.

8. 25X1A9a [REDACTED] and his assistants briefed us on the activities of the Mobilization and Military Personnel Division.

a. There is a slight trend downward in the number of military personnel on duty in the Agency. However, there does not appear to be any prospect of drastically curtailing this number unless the Agency should lose part of the OSA program. For example, if "OX" should be transferred elsewhere, we would presumably lose about 225 to 250 military personnel.

b. He told me about some fourteen military people at 25X1A6a [REDACTED] for which he could not see any justification. (I asked [REDACTED] to ensure that this information is passed to the Clandestine Services since they are as interested as everyone else in saving slots. I also asked Bob to pass this discreetly to John Clarke.) 25X1A9a

c. 25X1A9a [REDACTED] told me about some financial mixup in 25X1A6a [REDACTED] wherein, as I understood it, some military personnel have drawn their full pay and allowances plus cost-free housing. The question now is whether they should be required to refund their allowances for the period in question. (I talked to Bob Fuchs about this, but he had not heard about it. I asked him to dig into it and get the matter settled.)

25X1A6a d. 25X1A9a [REDACTED] also questioned the necessity for the 25X1A2g [REDACTED] flights from [REDACTED]. We have looked into this many times before and always concluded that it is a necessity despite its very substantial cost. Perhaps the time has come, however, to have another look at it.

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